



# Earnings Presentation

2Q/1H-2026



# AGENDA

MBC GROUP ANNOUNCES 1H 2026  
FINANCIAL RESULTS; MBC SHAHID TO  
BREAKEVEN IN FY 2026 AHEAD OF PLAN

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PERFORMANCE  
OVERVIEW



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BUSINESS  
SEGMENTS



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HIGHLIGHTS



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REVIEW



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OUTLOOK



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# GROUP FINANCIAL HIGHLIGHTS

MBC GROUP delivered a resilient 1H 2026 performance despite regional geopolitical and advertising headwinds, with gross margin broadly maintained

## 1H 2026 | 2Q 2026

### Revenue

2Q-2026

SAR **707.9** MN

-28.3% YoY

1H-2026

SAR **2,284.5** MN

-24.6% YoY

### Gross Profit

2Q-2026

SAR **241.0** MN

-20.7% YoY

1H-2026

SAR **644.0** MN

-23.6% YoY

### Normalized Net Profit

2Q-2026

SAR **6.9** MN

-88.1% YoY

1H-2026

SAR **177.7** MN

-41.1% YoY

## SEGMENTS OVERVIEW | BOCA

BOCA remained the Group's largest revenue contributor, with geographic diversification helping mitigate advertising softness



### OUR FOUNDATION

### BROADCASTING & OTHER COMMERCIAL ACTIVITIES

- ✓ Performance reflected lower Broadcast & Technical Services revenues following the conclusion of major contracts, alongside softer advertising demand and shorter booking cycles
- ✓ MBC retained the majority of advertisers through Ramadan, while MBC MASR, flexible commercial offerings and enhanced measurement capabilities helped support advertiser engagement
- ✓ Profitability reflected the lower revenue base and changes in revenue mix, although disciplined cost management supported gross margin expansion in 2Q 2026

# SEGMENTS OVERVIEW | MBC SHAHID

MBC SHAHID remained the standout growth driver, delivering strong revenue growth, subscriber momentum and accelerated profitability



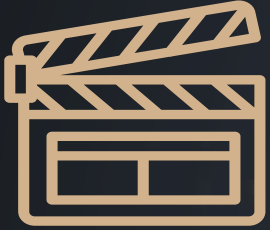
**OUR  
GROWTH**

**MBC SHAHID  
OTT PLATFORM**

- ✓ SVOD growth was supported by robust subscriber expansion across MENA and international markets, healthy retention, disciplined pricing and continued momentum from strategic B2B partnerships
- ✓ AVOD remained resilient despite broader advertising softness, supported by expanding digital inventory, product innovation and a growing digital client base
- ✓ Improving unit economics and operating leverage drove significant gross and net profit growth, supporting the expectation of full-year breakeven in FY 2026 ahead of plan

## SEGMENTS OVERVIEW | M&E

M&E performance reflected project phasing, while gross profit and operating performance remained resilient



### OUR PARTNERSHIP

### MEDIA & ENTERTAINMENT INITIATIVES

- ✓ Revenue performance reflected the timing of milestone-based recognition across major productions and project deliveries
- ✓ A favourable project mix and lower direct costs supported gross profit growth and significant margin expansion despite the lower revenue base
- ✓ MBC STUDIOS advanced its production pipeline, while the commissioning of the Al Narjis Control Room strengthened production capabilities and improved operating efficiency

# CONTENT: AT THE CORE OF OUR BUSINESS SEGMENTS

The key customer value proposition is to consistently deliver new, engaging, and compelling content.

## Premium Content Continued To Drive Audience Engagement in 1H26



85%

ARABIC CONTENT

64%

SCRIPTED  
CONTENT

36%

UNSCRIPTED  
CONTENT

## THE GROUP OFFERS A DIVERSE ARRAY OF CONTENT CATEGORIES ON ITS TV CHANNELS AND OTT STREAMING PLATFORM



DRAMA



ENTERTAINMENT



COMEDY



ACTION



DOCUMENTARIES

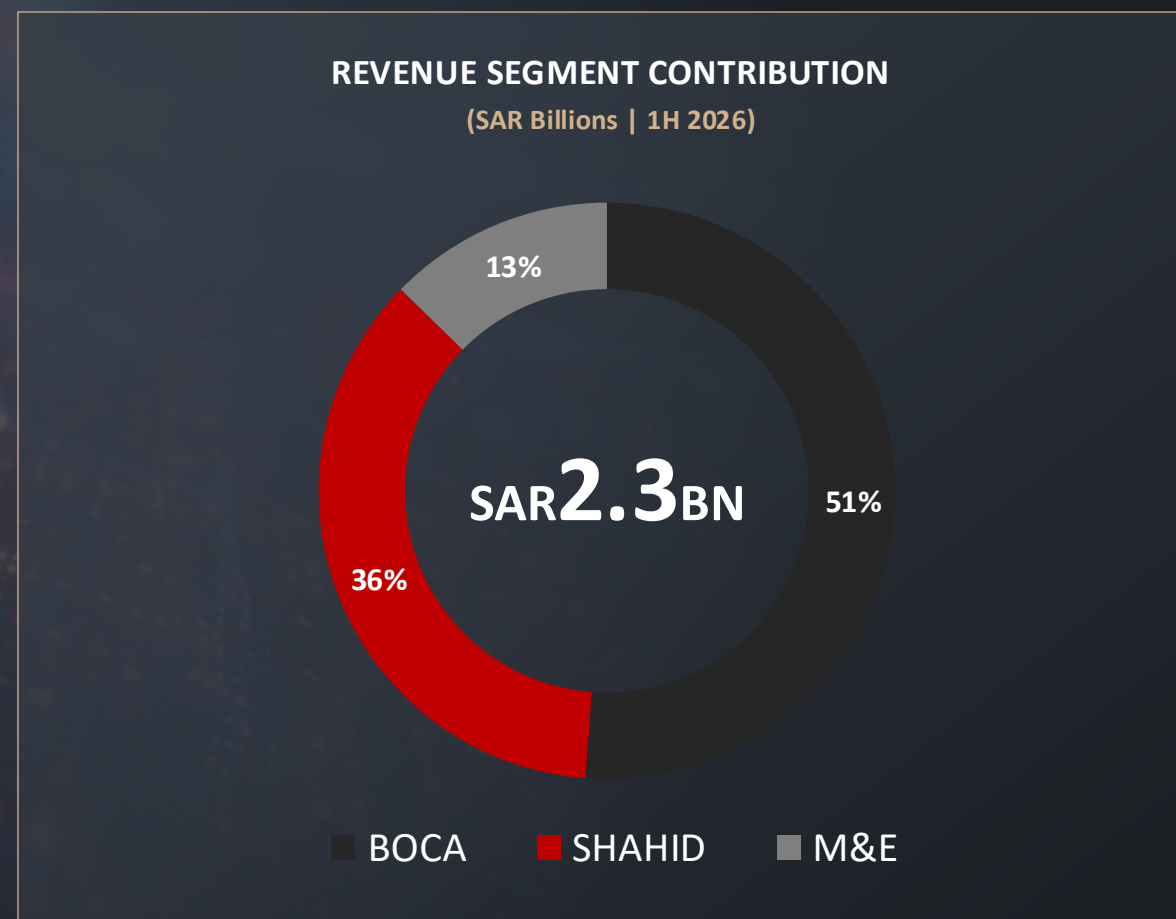


SPORTS

# GROUP FINANCIAL PERFORMANCE | REVENUE

MBC GROUP delivered resilient 1H 2026 performance, with MBC SHAHID growth partially offsetting softer advertising, lower Broadcast & Technical Services revenues, and M&E project phasing

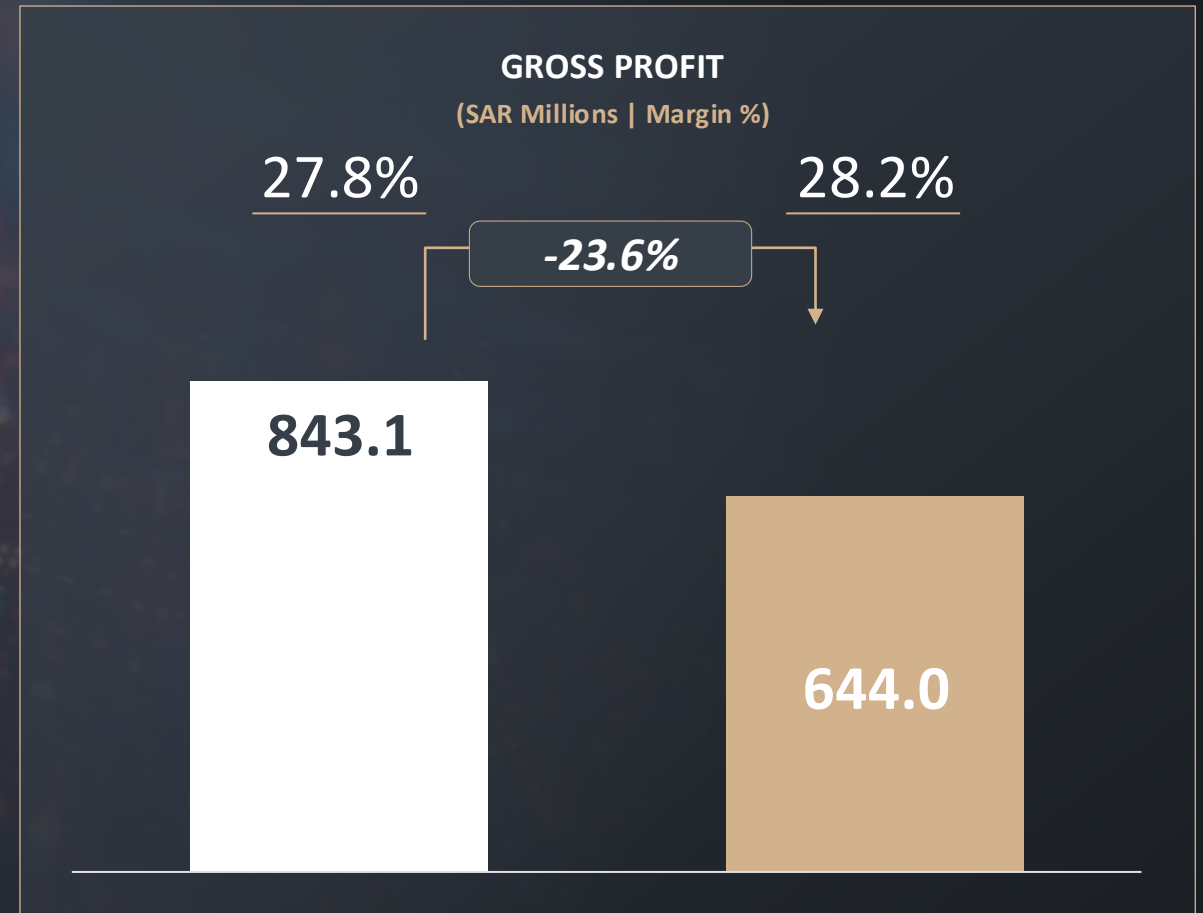
| SAR MN               | 1H 2026        | 1H 2025        | CHANGE       |
|----------------------|----------------|----------------|--------------|
| BOCA                 | 1,169.5        | 1,737.8        | ↓ 33%        |
| MBC SHAHID           | 825.5          | 696.8          | ↑ 19%        |
| M&E                  | 289.6          | 597.2          | ↓ 52%        |
| <b>TOTAL REVENUE</b> | <b>2,284.5</b> | <b>3,031.8</b> | <b>↓ 25%</b> |



# GROUP FINANCIAL PERFORMANCE | GROSS PROFIT

Gross profit stood at SAR 644.0 million, down 23.6% year-on-year, while gross profit margin remained broadly stable at 28.2%

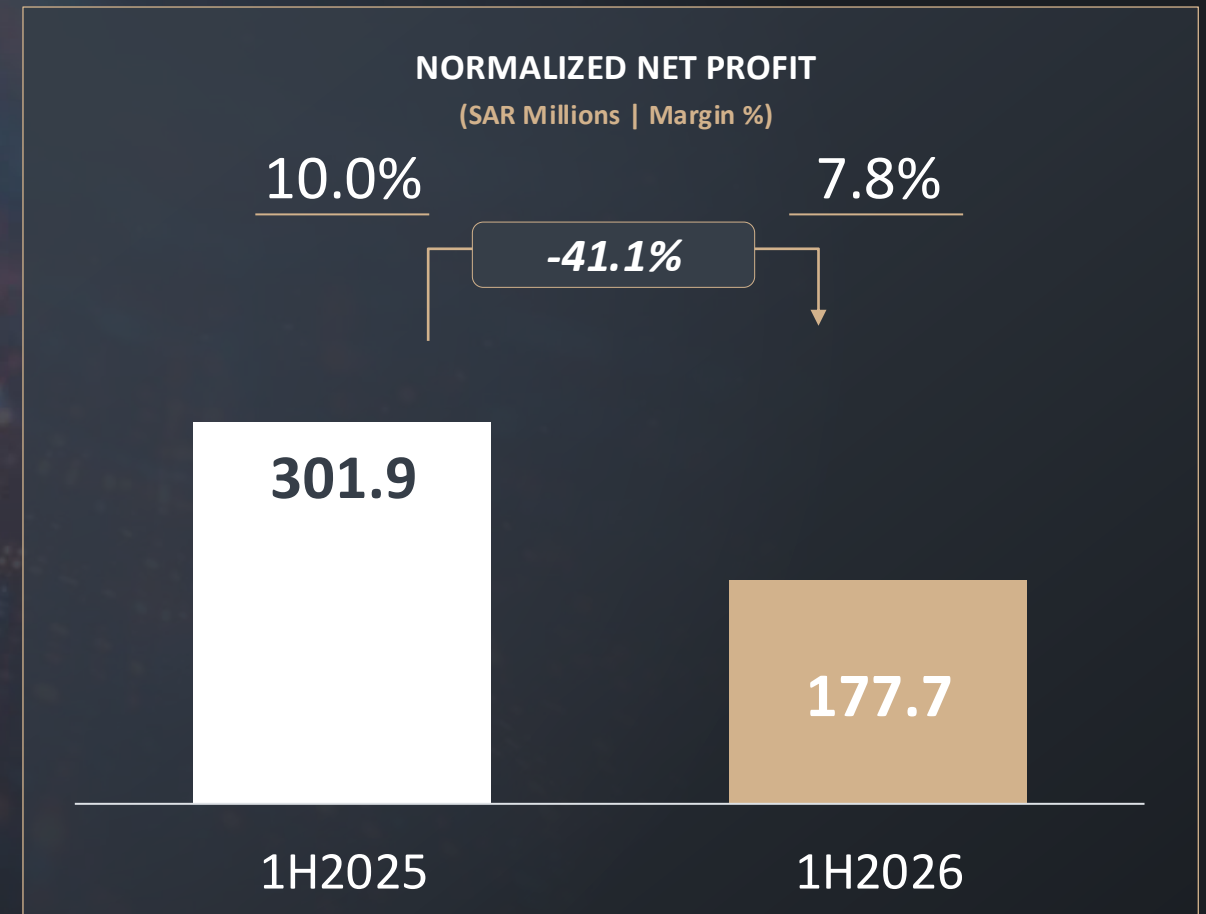
| SAR MN       | 1H 2026 | 1H 2025 | CHANGE |       |
|--------------|---------|---------|--------|-------|
| GROSS PROFIT | 644.0   | 843.1   | ↓      | 24%   |
| GPM          | 28.2%   | 27.8%   | ↑      | 0.4pp |



# GROUP FINANCIAL PERFORMANCE | NET PROFIT

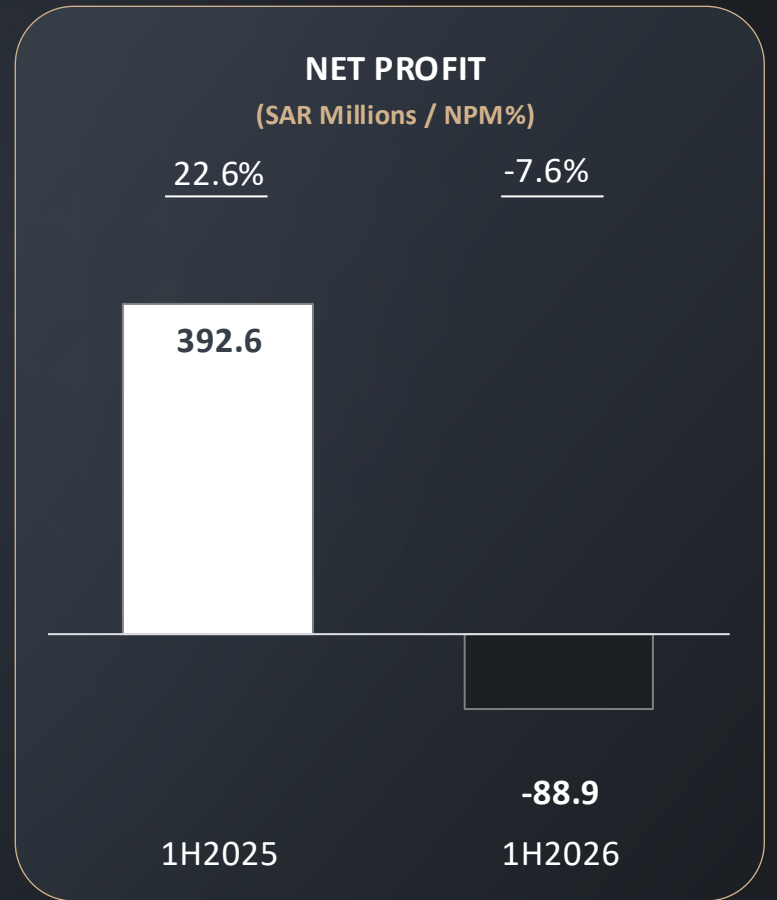
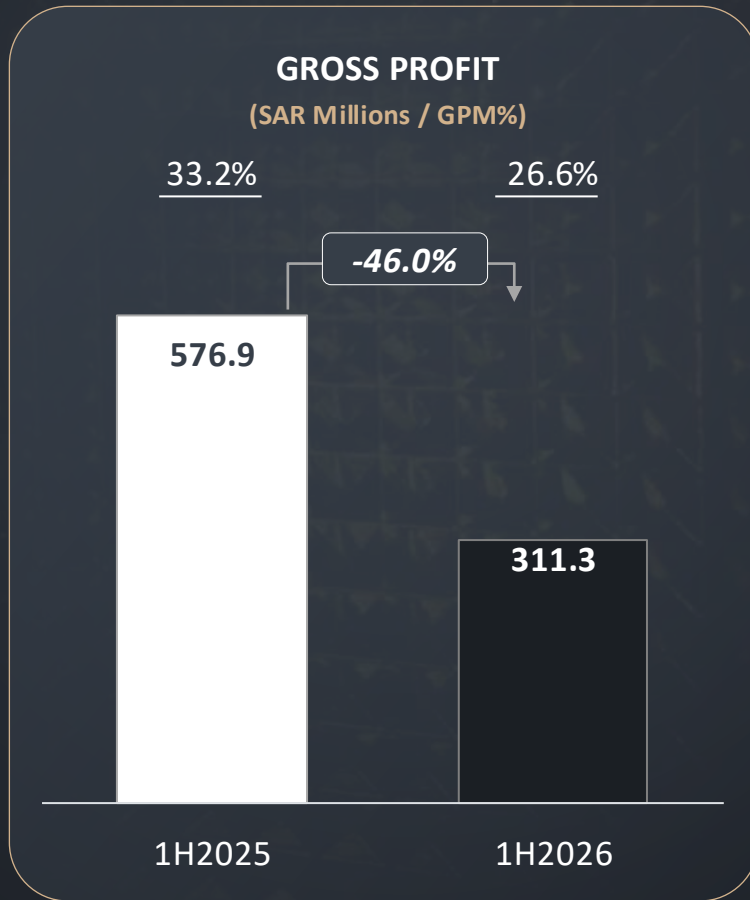
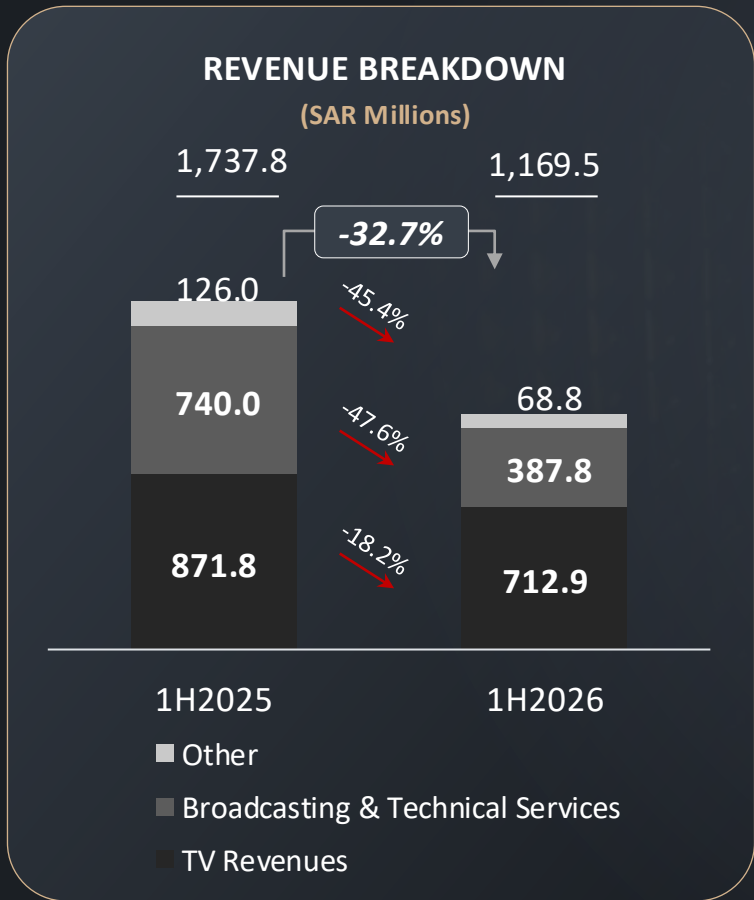
Disciplined cost management supported positive normalised profitability, while reported earnings were materially impacted by the non-cash fair-value loss on ACSC

| SAR MN                   | 1H 2026 | 1H 2025 | CHANGE |       |
|--------------------------|---------|---------|--------|-------|
| <b>NET PROFIT (LOSS)</b> | (34.0)  | 414.0   | ↓      | -     |
| <b>NPM</b>               | (1.5)%  | 13.7%   | ↓      | -     |
| <i>Normalized NP *</i>   | 177.7   | 301.9   | ↓      | 41%   |
| <i>Normalized NPM*</i>   | 7.8%    | 10.0%   | ↓      | 2.2pp |
| * Exclude ACSC & Anghami |         |         |        |       |



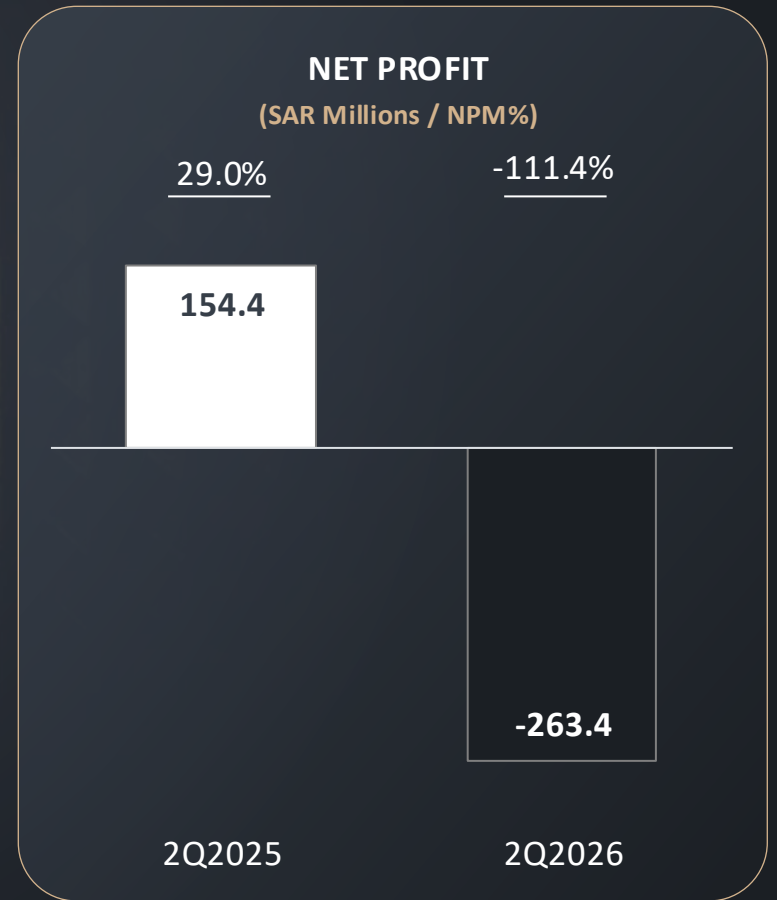
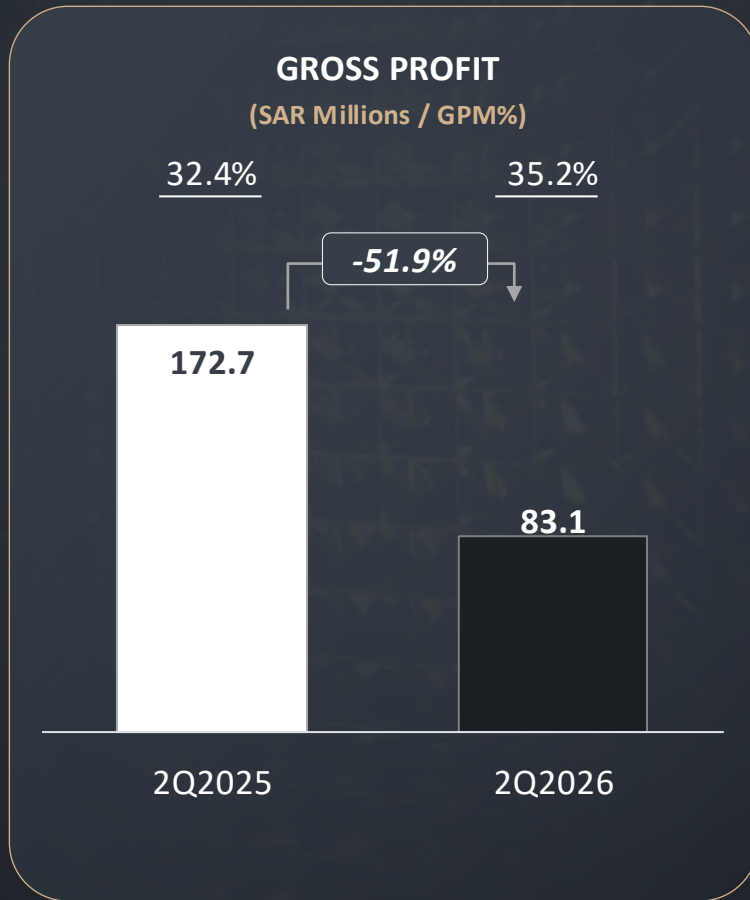
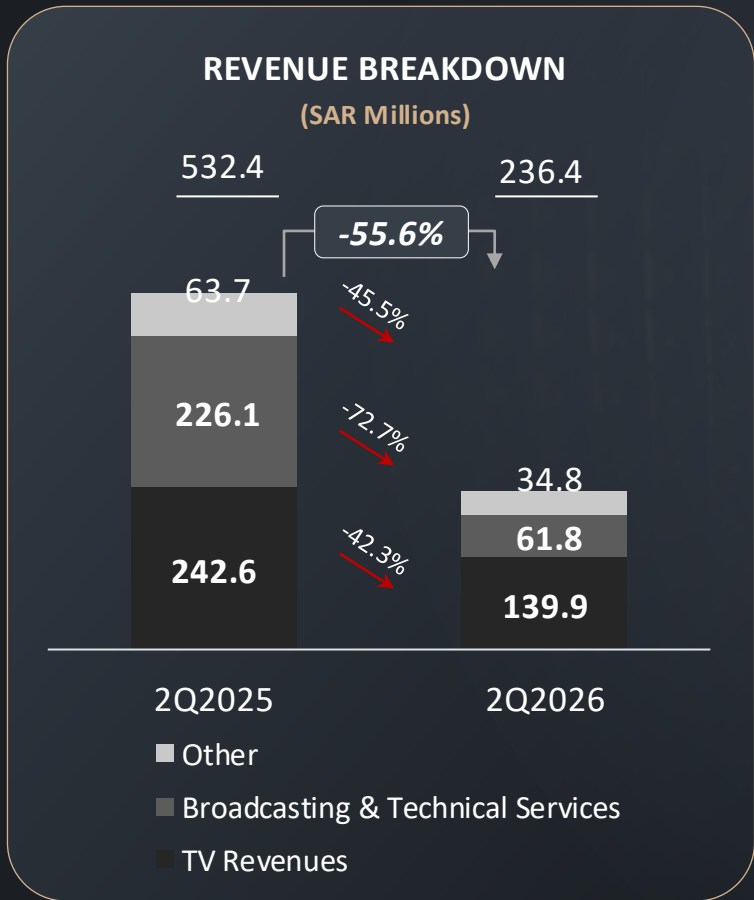
# BROADCASTING & OTHER COMMERCIAL ACTIVITIES | 1H 2026

BOCA remained the Group's largest revenue contributor, with geographic diversification and programme monetisation partially offsetting softer advertising demand and lower Broadcast & Technical Services revenues



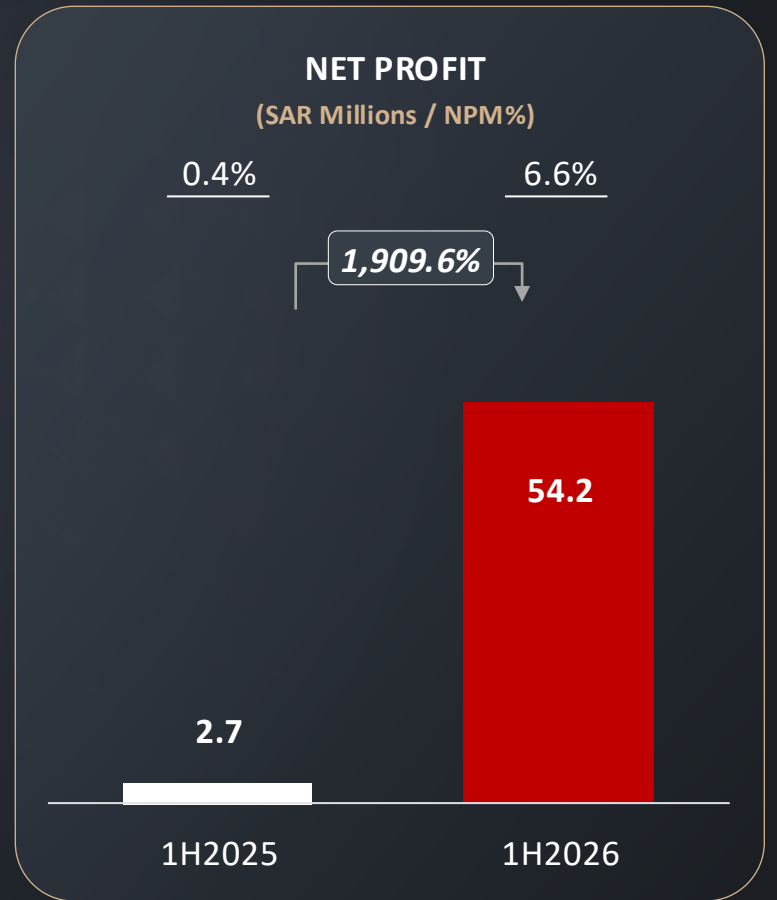
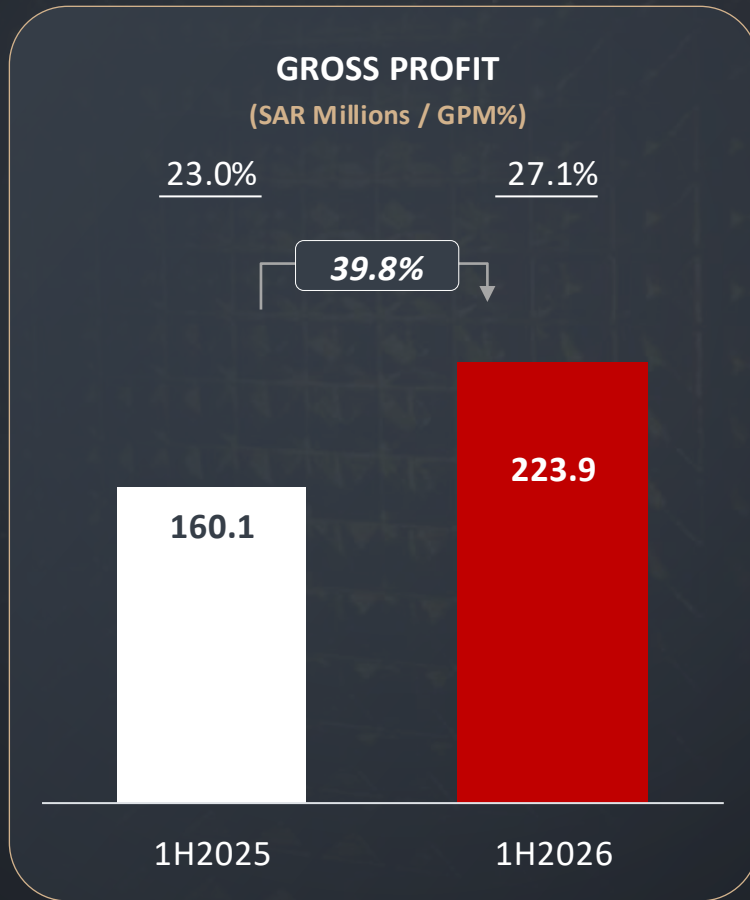
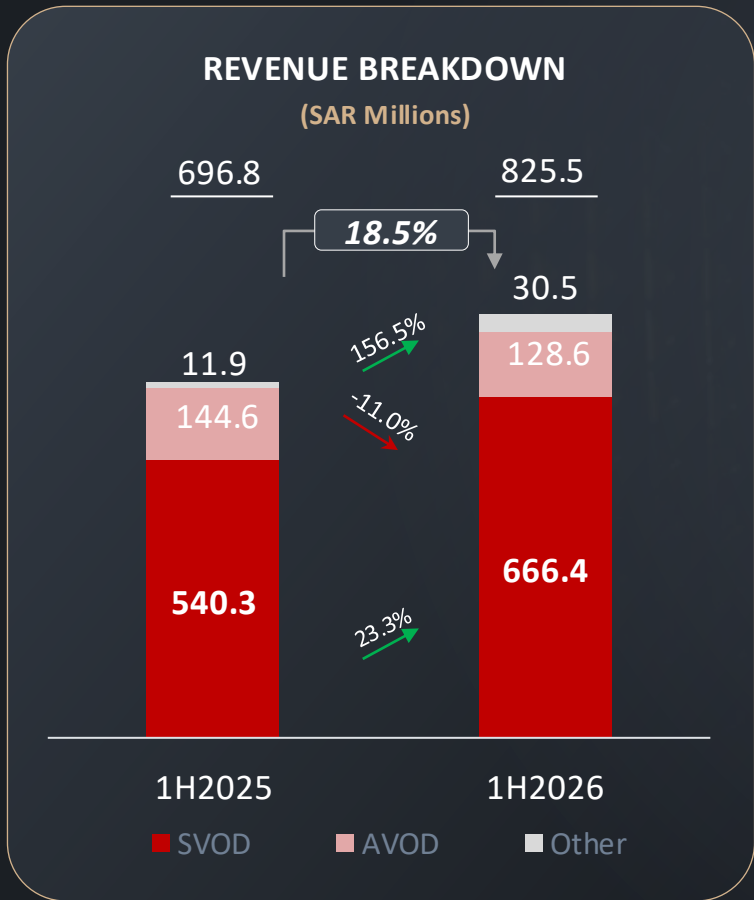
# BROADCASTING & OTHER COMMERCIAL ACTIVITIES | 2Q 2026

BOCA's 2Q performance reflected a full quarter of advertising pressure and lower Broadcast & Technical Services revenues, while geographic diversification and cost discipline supported margin resilience



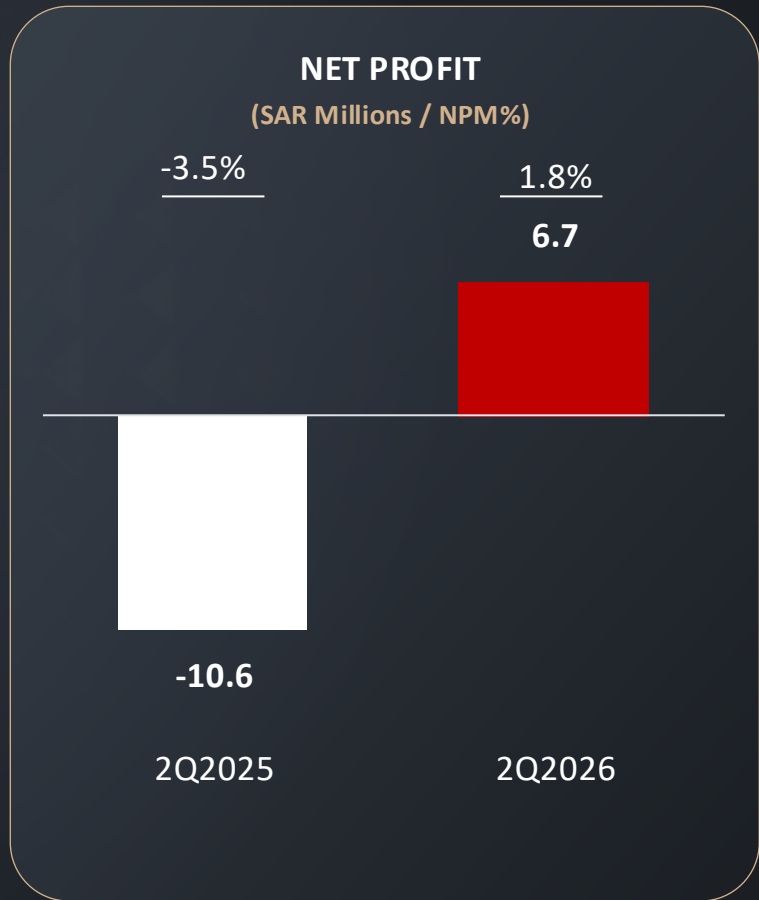
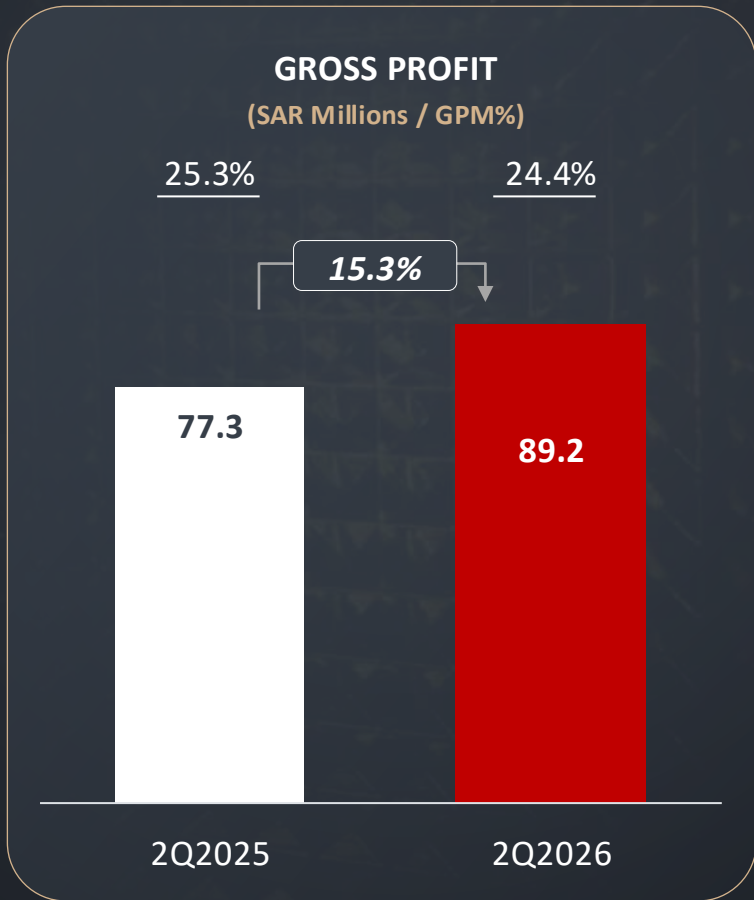
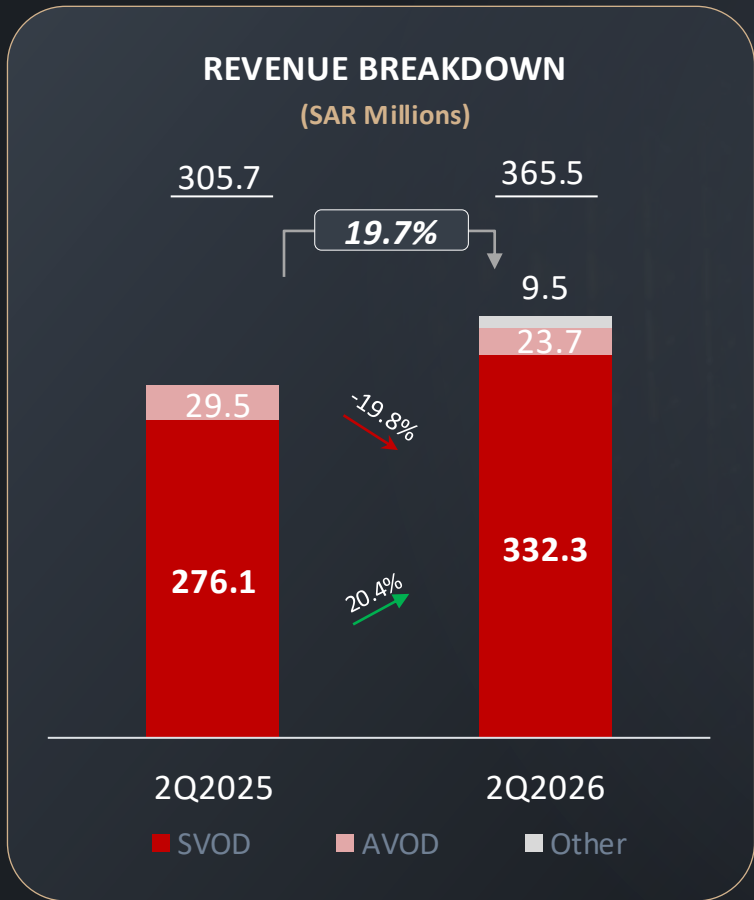
# MBC SHAHID (OTT) PERFORMANCE | 1H 2026

MBC SHAHID delivered 18.5% revenue growth and an approximately 1,909.6% increase in net profit, reinforcing its role as a key earnings contributor and supporting full-year profitability in FY 2026 ahead of plan.



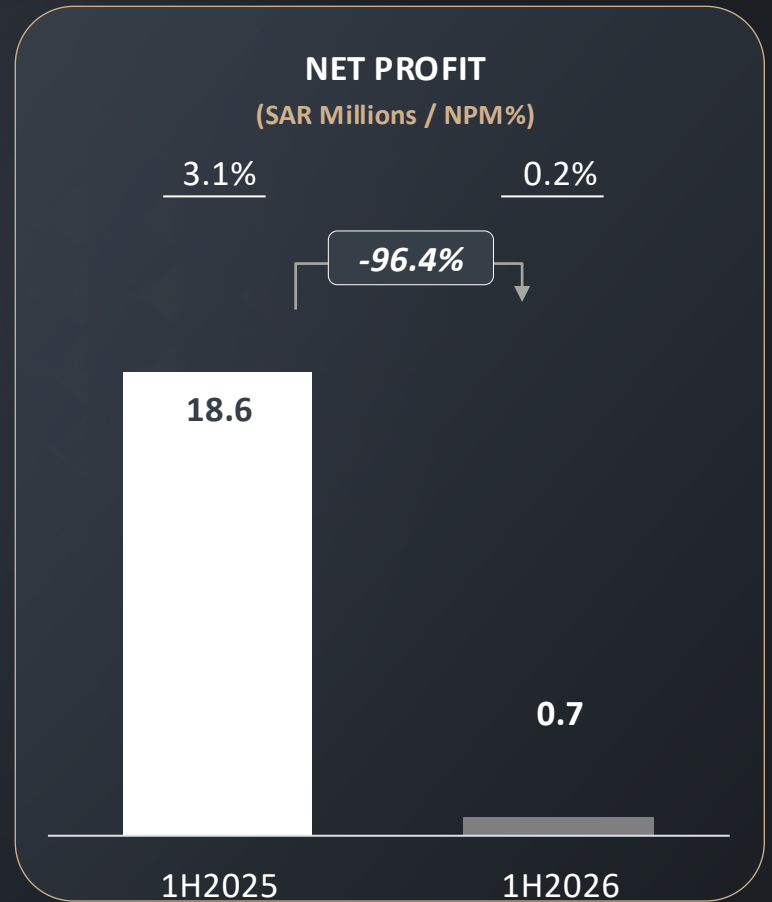
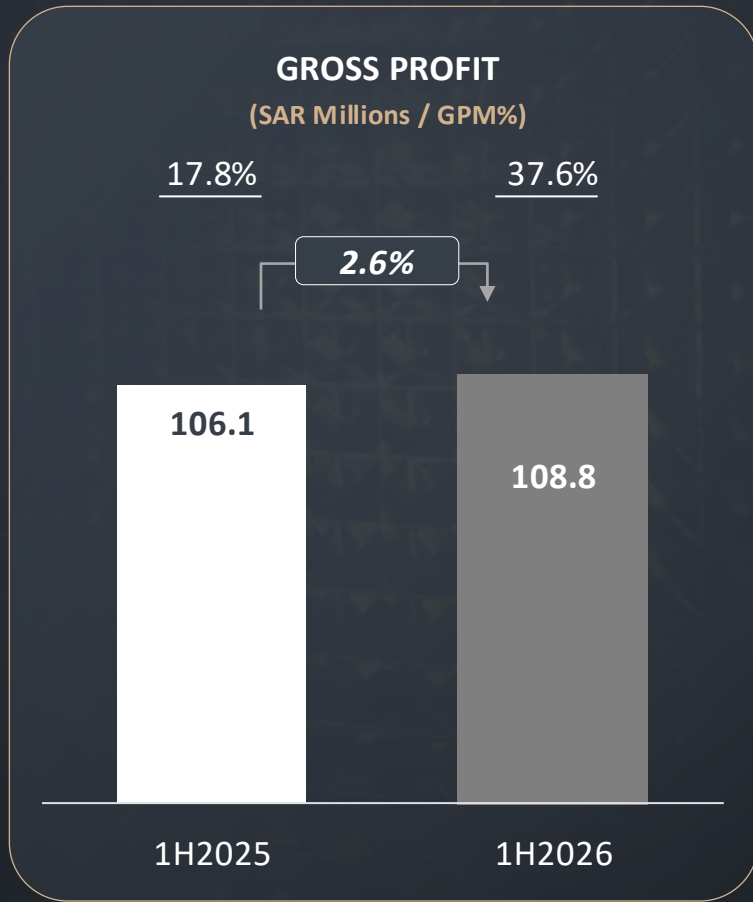
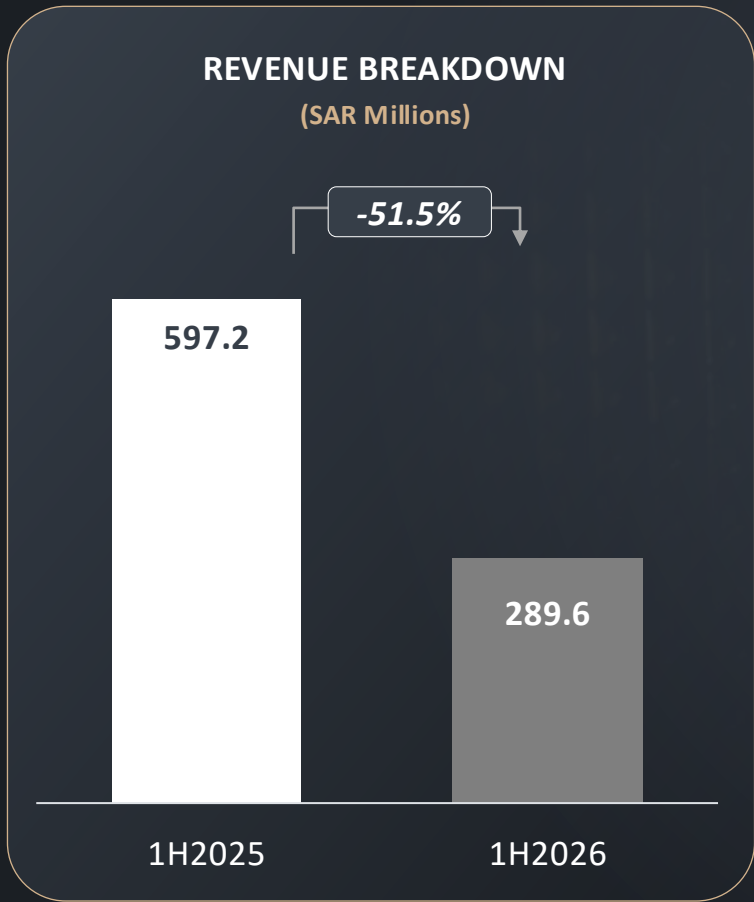
# MBC SHAHID (OTT) PERFORMANCE | 2Q 2026

MBC SHAHID sustained strong 2Q momentum, with 19.7% revenue growth, continued SVOD expansion and solid profitability, supporting full-year breakeven in FY 2026 ahead of plan.



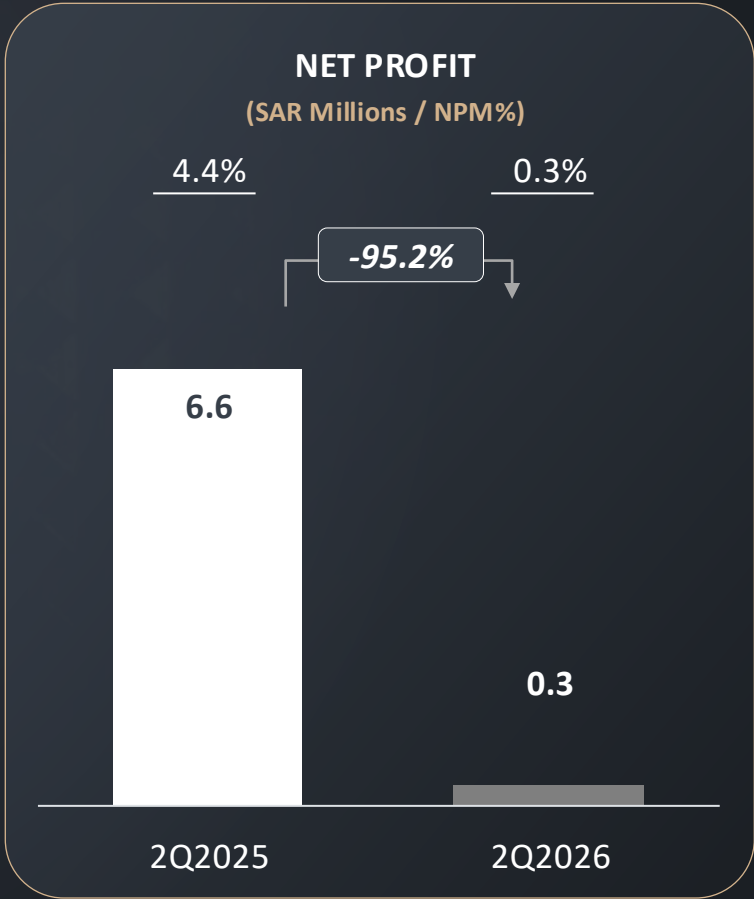
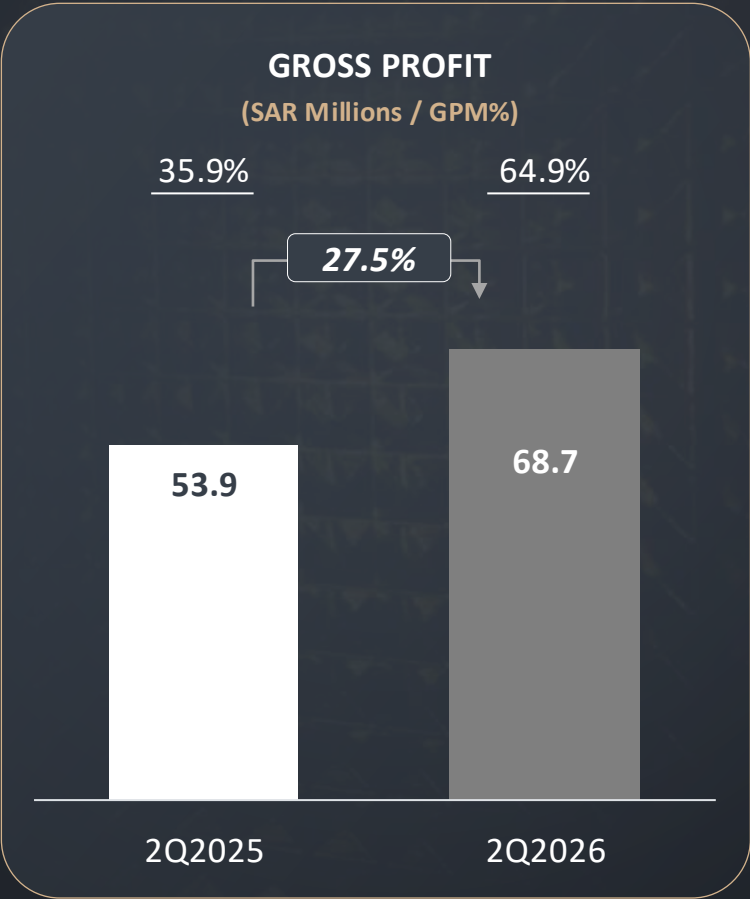
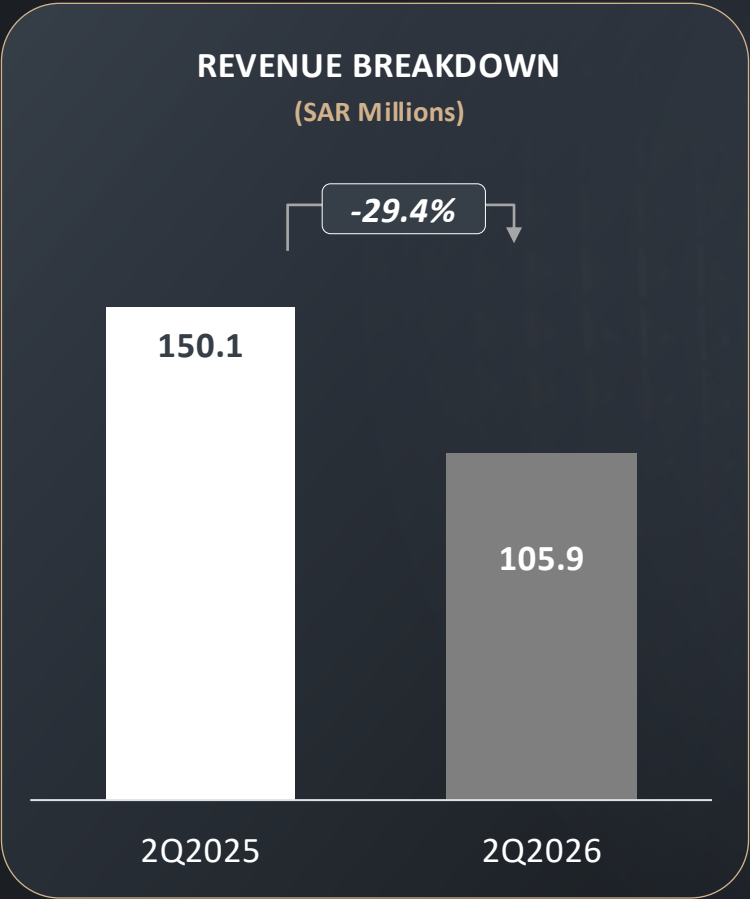
# MEDIA & ENTERTAINMENT INITIATIVES | 1H 2026

M&E revenues reflected milestone-based project phasing, while gross profit increased 2.6% and margin expanded significantly, demonstrating resilient underlying operating performance.



# MEDIA & ENTERTAINMENT INITIATIVES | 2Q 2026

M&E delivered 27.5% gross profit growth and significant margin expansion despite lower revenues, supported by favourable project timing, mix and disciplined cost management.



# GUIDANCE



## BROADCASTING & OTHER COMMERCIAL ACTIVITIES

### FY 2026E

Revenue (% Growth)

**Double-digit decline**

Net Profit Margin

**Below previous guidance**

(7-9% previously)

### Medium Term

Revenue (% Growth)

**Single-digit growth**

Net Profit Margin

**10-15%**



## MBC SHAHID – OTT

### FY 2026E

Revenue (% Growth)

**High-single digit growth**

Net Profit Margin

**Full Year Profitability in 2026**

### Medium Term

Revenue (% Growth)

**High-single digit growth**

Net Profit Margin

**Single digit**



## MEDIA & ENTERTAINMENT INITIATIVES

### FY 2026E

Net Profit Margin

**2% - 4%**

### Medium Term

Net Profit Margin

**2% - 4%**

# STRATEGIC FOUNDATION & GROWTH PILLARS

MBC Group has consistently demonstrated resilience through market leadership, strong viewership, diversified revenues, and disciplined execution

## STRATEGIC FOUNDATION



### COST RESET

Implement cost saving strategies and efficiencies to enhance resilience



### OPTIMIZATION

Optimize existing processes, structures and monetization



### GROWTH

Focusing our investments and expenditure into growth opportunities

## GROWTH PILLARS



### BROADCASTING TRANSFORMATION

Modernize and future-proof MBC's linear TV business



### OTT LEADERSHIP & GROWTH

Maintain leadership across both SVOD and AVOD



### CONTENT & AUDIENCE LEADERSHIP

Strengthen audience-centric content, expand offerings and maximize commercialization



### STRATEGIC EXPANSION & OPERATIONAL EXCELLENCE

Pursue strategic and international expansion while driving efficiency and agility across operations

# Q&A



THANK YOU

**mbc**  
GROUP